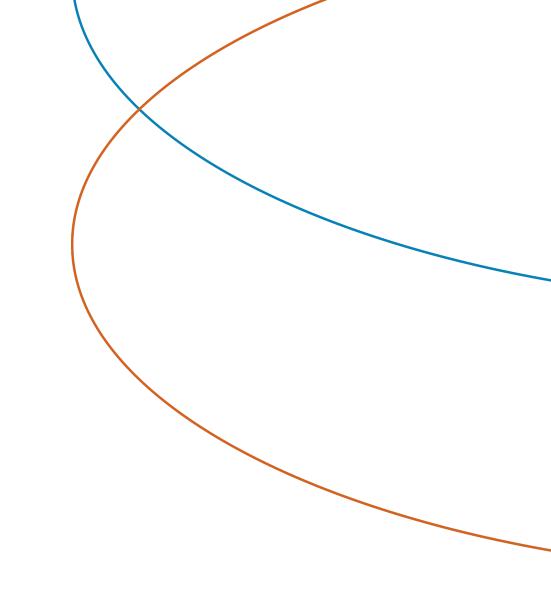
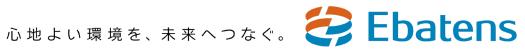
Nine Months Ended September 30, 2024

Supplementary Materials for Financial Results

November 5, 2024





Executive Summary



Market Condition

*All comparisons are year-on-year

- Demand for renewal and development of water infrastructure facilities, as well as for disaster prevention and mitigation,
 remains strong
- Private capital investment remains strong
- Price pass-through of higher material and equipment prices progresses
- Demand related to infectious diseases control decreased

Financial Highlights for Q3

- Orders received 30.2 bn yen (down 1.7%) and orders backlog 35.0 bn yen (up 6.7%)
- Net sales 26.6 bn yen (down 2.0%), operating profit 3.0 bn yen (up 1.7%), and profit 2.1 bn yen (up 2.1%)

FY2024 Business Plan ⇒ No change in business plan

• Expect both net sales (38.0 bn yen) and operating profit (4.05 bn yen) to renew respective highs for the second consecutive year

Q3 Results Highlights



Market Condition

- Demand for renewal and development of water infrastructure facilities, as well as for disaster prevention and mitigation, remains strong
- Private capital investment remains strong
- Price pass-through of higher material and equipment prices progresses
- Demand related to infectious diseases control decreased

*All comparisons are year-on-year

Net Sales

26.60bn yen

(0.54bn yen $\downarrow/2.0\%\downarrow)$

- Sales of storage batteries and infectious diseases control equipment decreased in the Manufacturing business
- Same as equivalent period in the previous year in the Engineering and Trading businesses

Orders Received

30.27bn yen

(0.51bn yen $\downarrow/1.7\%\downarrow)$

- Increased in the Manufacturing and Trading businesses
- Decreased in the Engineering business

Gross Profit

8.50bn yen

(0.25bn yen \uparrow /3.1% \uparrow)

- Increased thanks to an improvement of profit margin in the Engineering and Trading businesses despite a decline in net sales
- · Price pass-through of higher material and equipment prices progresses

Orders Backlog

35.09bn yen

(2.19bn yen \uparrow / $6.7\%\uparrow$)

· Orders backlog increased in all segments

Operating Profit

3.03bn yen (0.05bn yen $\uparrow/1.7\%\uparrow)$

- SG&A expenses, mainly in labor costs and R&D expenses, increased
- Operating profit increased thanks to an increase in gross profit

Ordinary Profit

3.17bn yen (0.10bn yen $\uparrow/3.3\%\uparrow)$ **Profit**

2.17bn yen

(0.04bn yen \uparrow /2.1% \uparrow) © EBARA JITSUGYO CO..LTD.

Q3 Performance



	FY2022 Q3		FY202	3 Q3	FY2024 Q3		Year-on-Year		
(Unit: mn yen)		Ratio (%)		Ratio (%)		Ratio (%)	Change (%)	Change	
Net Sales	22,398	100.0	27,141	100.0	26,600	100.0	- 2.0	- 540	
Gross Profit	7,071	31.6	8,252	30.4	8,508	31.9	+ 3.1	+ 256	
SG&A Expenses	4,880	21.8	5,272	19.4	5,476	20.5	+ 3.9	+ 204	
Operating Profit	2,190	9.8	2,980	10.9	3,031	11.3	+ 1.7	+ 51	
Ordinary Profit	2,321	10.4	3,074	11.3	3,175	11.9	+ 3.3	+ 101	
Profit	1,722	7.7	2,129	7.8	2,174	8.1	+ 2.1	+ 45	
Orders Received	27,447	-	30,790	-	30,271	-	- 1.7	- 519	
Orders Backlog	29,885	-	32,900	-	35,092	-	+ 6.7	+ 2,192	

Q3 Results Trends by Segment

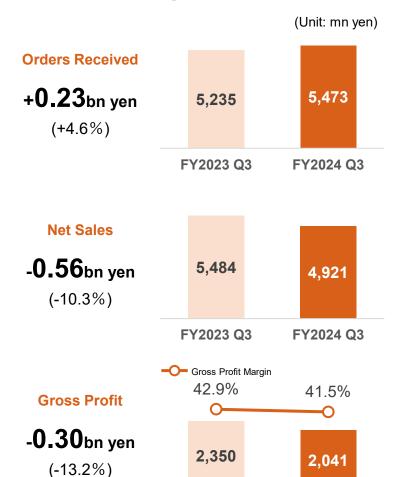


		FY2022	FY2023	FY2024	Year-on-Year		
	(Unit: mn yen)	Q3	Q3	Q3	Change (%)	Change	
	Orders Received	5,680	5,235	5,473	+ 4.6	+ 238	
Manufacturing	Net Sales	4,651	5,484	4,921	- 10.3	- 563	
	Gross Profit	1,975	2,350	2,041	- 13.2	- 309	
	Orders Received	13,062	17,343	15,889	- 8.4	- 1,453	
Engineering	Net Sales	11,041	13,449	13,505	+ 0.4	+ 55	
	Gross Profit	3,330	3,890	4,289	+ 10.2	+ 398	
	Orders Received	8,705	8,212	8,908	+ 8.5	+ 695	
Trading	Net Sales	6,704	8,208	8,174	- 0.4	- 33	
	Gross Profit	1,765	2,010	2,178	+ 8.3	+ 167	

Q3 Results by Segment (Year-on-Year)



Manufacturing



FY2023 Q3

FY2024 Q3

Orders Received		(Unit: mn yen)
Field	Change factors	Change
Measuring	Decreased due to stagnant demand for the semiconductor sector	- 384
Energy-saving/ creating	Orders for storage batteries for temporary site office increased	+ 139
Deodorizing	Deodorizers and filters for waterworks and sewerage facilities increased	+ 390
Water treatment plants	Orders for land-based aquaculture facilities increased	+ 354
Medical	Demand for infectious diseases control equipment decreased	- 263
Net Sales		(Unit: mn yen)
Field	Change factors	Change
Measuring	Decreased due to stagnant demand for the semiconductor sector	- 36
Energy-saving/ creating	Sales in storage batteries for industry use decreased	- 418
Deodorizing	Demand for deodorizers remained stable	+ 63
Water treatment plants	Sales in land-based aquaculture facilities increased	+ 206
Medical	Demand for infectious diseases control equipment decreased	- 381

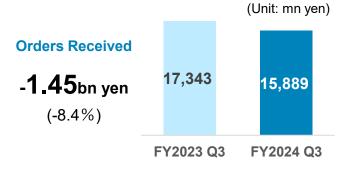
Gross profit

- Gross profit decreased in line with a decrease in net sales
- Gross profit margin declined due to a decrease in the medical field

Q3 Results by Segment (Year-on-Year)







 Decreased in reaction to large-scale orders received in the same period in the previous year

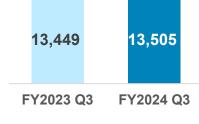
Trading



 Increased as orders for largescale projects related to air conditioning heat source equipment were won



Net Sales



 Same as equivalent period in the previous year as construction progressed





Recovered to a similar level to the equivalent period in the previous year despite the low orders backlog at the beginning of the period

Gross Profit





- Increased thanks to an increase in gross profit margin
- Profit increased due to design changes in some large-scale projects



- Increased thanks to an increase in gross profit margin
- The effect of the large-scale low-margin projects in the previous year diminished

Trends in Net Sales, Gross Profit, Orders Received, and Orders Backlog

2,178

FY2024 Q3

2,010

FY2023 Q3





1,765

FY2022 Q3

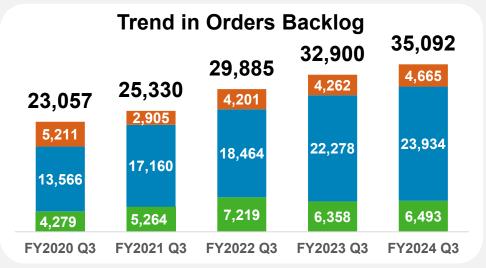
1,732

FY2020 Q3

1,706

FY2021 Q3





FY2024 Business Plan

No change in business plan



- As the current market conditions in both public and private sectors remain strong, net sales are expected to increase on the back of the highest-level orders backlog at the beginning of the period (up 2.1 bn yen from the previous period)
- Aim to improve gross profit margin with price pass-throughs and cost-reduction efforts to cope with higher material and equipment prices due to price increases
- Plan to increase SG&A expenses in response to rising higher R&D costs stemming from active development investment and labor costs due to prices trending upward

	FY2022 Results		FY2023	Results	FY202	4 Plan	Year-on-Year	
(Unit: mn yen)		Ratio (%)	Ratio (%)			Ratio (%)	Change (%)	Change
Net Sales	30,229	100.0	36,280	100.0	38,000	100.0	+ 4.7	+ 1,720
Gross Profit	9,282	30.7	11,142	30.7	11,850	31.2	+ 6.4	+ 708
SG&A Expenses	6,525	21.6	7,117	19.6	7,800	20.5	+ 9.6	+ 683
Operating Profit	2,756	9.1	4,025	11.1	4,050	10.7	+ 0.6	+ 25
Ordinary Profit	2,929	9.7	4,164	11.5	4,200	11.1	+ 0.9	+ 36
Profit	2,169	7.2	3,141	8.7	3,150	8.3	+ 0.3	+ 9
Orders Received	34,643	-	38,452	-	38,500	-	+ 0.1	+ 48
Orders Backlog	Backlog 29,250		31,421	-	31,921	-	+ 1.6	+ 500

Performance (Q3)



		FY2020	FY2020 Q3		Q3	FY2022	Q3	FY2023	Q3	FY2024	Q3
	(Unit: mn ye	en) Result	YoY	Result	YoY	Result	YoY	Result	YoY	Result	YoY
	Measuring	1,174	+17.4%	1,188	+1.2%	1,564	+31.6%	1,368	-12.5%	984	-28.1%
Orders received	Energy-saving/creating	536	+26.7%	845	+57.6%	679	-19.6%	765	+12.7%	904	+18.3%
	Deodorizing	647	+5.2%	974	+50.5%	839	-13.9%	1,109	+32.2%	1,499	+35.2%
	Water treatment plants	1,716	+57.4%	1,117	-34.9%	1,600	+43.2%	1,535	-4.1%	1,889	+23.1%
ē	Medical	2,625	+2849.4%	1,305	-50.3%	998	-23.5%	458	-54.1%	195	-57.3%
ers	Manufacturing	6,698	+108.2%	5,430	-18.9%	5,680	+4.6%	5,235	-7.8%	5,473	+4.6%
o d	Engineering	12,292	+48.7%	13,627	+10.9%	13,062	-4.1%	17,343	+32.8%	15,889	-8.4%
	Trading	7,021	-15.3%	7,879	+12.2%	8,705	+10.5%	8,212	-5.7%	8,908	+8.5%
	Total	26,012	+31.5%	26,937	+3.6%	27,447	+1.9%	30,790	+12.2%	30,271	-1.7%
	Measuring	942	+1.1%	1,081	+14.8%	1,040	-3.8%	1,247	+19.9%	1,211	-2.8%
	Energy-saving/creating	480	+27.3%	486	+1.3%	467	-3.9%	1,163	+149.0%	745	-35.9%
	Deodorizing	735	-11.2%	734	-0.1%	923	+25.7%	899	-2.6%	962	+7.1%
ဟ	Water treatment plants	1,634	+17.4%	1,618	-1.0%	1,388	-14.2%	1,567	+12.9%	1,773	+13.2%
Sales	Medical	724	+236.7%	3,148	+334.8%	833	-73.5%	608	-27.0%	227	-62.6%
S	Manufacturing	4,515	+20.6%	7,069	+56.6%	4,651	-34.2%	5,484	+17.9%	4,921	-10.3%
	Engineering	10,141	+5.9%	10,475	+3.3%	11,041	+5.4%	13,449	+21.8%	13,505	+0.4%
	Trading	7,277	-11.7%	6,789	-6.7%	6,704	-1.2%	8,208	+22.4%	8,174	-0.4%
	Total	21,933	+1.7%	24,335	+11.0%	22,398	-8.0%	27,141	+21.2%	26,600	-2.0%
)Įį	Manufacturing	1,811	+23.3%	3,185	+75.9%	1,975	-38.0%	2,350	+19.0%	2,041	-13.2%
Gross profit	Engineering	2,970	+15.1%	3,280	+10.4%	3,330	+1.5%	3,890	+16.8%	4,289	+10.2%
SSC	Trading	1,732	+0.9%	1,706	-1.5%	1,765	+3.5%	2,010	+13.9%	2,178	+8.3%
Ö	Total	6,514	+13.0%	8,171	+25.4%	7,071	-13.5%	8,252	+16.7%	8,508	+3.1%
Selling	, general and administrative expenses	4,215	+2.4%	4,778	+13.4%	4,880	+2.1%	5,272	+8.0%	5,476	+3.9%
Opera	ting profit	2,298	+39.1%	3,392	+47.6%	2,190	-35.4%	2,980	+36.0%	3,031	+1.7%
Non-o	perating profit	153		161		179		175		186	
Non-o	Non-operating expenses			77		49		80		42	
Ordina	Ordinary profit		+37.3%	3,476	+44.3%	2,321	-33.2%	3,074	+32.4%	3,175	+3.3%
Extrao	rdinary income	-		338		140		-		-	
Extrao	rdinary losses	31		26		21		-		0	
Profit	before income taxes	2,378	+35.5%	3,788	+59.3%	2,440	-35.6%	3,074	+26.0%	3,175	+3.3%
Profit		1,685	+36.0%	2,648	+57.1%	1,722	-35.0%	2,129	+23.6%	2,174	+2.1%

Performance



		FY2020	FY2020 Q3		Q3	FY2022	Q3	FY2023	Q3	FY2024	FY2024 Q3	
	(Unit: mn ye	n) Result	YoY	Result	YoY	Result	YoY	Result	YoY	Plan	YoY	
	Measuring	1,519	+25.3%	1,717	+13.0%	1,908	+11.1%	1,682	-11.8%	1,600	-4.9%	
	Energy-saving/creating	642	+7.0%	739	+15.1%	1,120	+51.6%	1,018	-9.1%	1,600	+57.2%	
pe/	Deodorizing	987	-17.0%	1,197	+21.3%	1,264	+5.6%	1,622	+28.3%	1,400	-13.7%	
Sej	Water treatment plants	2,094	-2.1%	2,110	+0.8%	2,228	+5.6%	2,328	+4.5%	2,400	+3.1%	
Orders received	Medical	3,729	+1873.0%	1,476	-60.4%	1,106	-25.1%	605	-45.3%	500	-17.4%	
ers	Manufacturing	8,972	+68.4%	7,240	-19.3%	7,626	+5.3%	7,255	-4.9%	7,500	+3.4%	
D.C	Engineering	15,748	+30.4%	17,435	+10.7%	16,349	-6.2%	20,835	+27.4%	20,000	-4.0%	
_	Trading	9,278	-14.2%	10,338	+11.4%	10,667	+3.2%	10,360	-2.9%	11,000	+6.2%	
	Total	34,000	+20.5%	35,014	+3.0%	34,643	-1.1%	38,452	+11.0%	38,500	+0.1%	
	Measuring	1,388	+6.4%	1,514	+9.1%	1,350	-10.8%	1,792	+32.7%	1,700	-5.1%	
	Energy-saving/creating	689	-6.1%	590	-14.4%	637	+8.0%	1,503	+135.9%	1,700	+13.1%	
	Deodorizing	1,016	-9.1%	1,023	+0.7%	1,252	+22.4%	1,403	+12.1%	1,200	-14.5%	
Ø	Water treatment plants	2,629	+47.4%	2,033	-22.7%	2,060	+1.3%	2,251	+9.3%	2,400	+6.6%	
Sales	Medical	1,733	+386.8%	3,402	+96.3%	989	-70.9%	705	-28.7%	500	-29.1%	
တ	Manufacturing	7,456	+40.8%	8,563	+14.9%	6,288	-26.6%	7,654	+21.7%	7,500	-2.0%	
	Engineering	13,155	+4.9%	14,683	+11.6%	14,408	-1.9%	17,671	+22.6%	19,500	+10.4%	
	Trading	9,639	-9.0%	9,238	-4.2%	9,532	+3.2%	10,954	+14.9%	11,000	+0.4%	
	Total	30,250	+6.4%	32,485	+7.4%	30,229	-6.9%	36,280	+20.0%	38,000	+4.7%	
Ħ	Manufacturing	3,011	+43.0%	3,803	+26.3%	2,580	-32.2%	3,260	+26.4%	3,250	-0.3%	
Gross profit	Engineering	3,752	+11.8%	4,403	+17.4%	4,234	-3.8%	5,201	+22.8%	5,900	+13.4%	
SS	Trading	2,246	+4.0%	2,281	+1.6%	2,467	+8.1%	2,680	+8.6%	2,700	+0.7%	
Gr	Total	9,010	+18.2%	10,489	+16.4%	9,282	-11.5%	11,142	+20.0%	11,850	+6.4%	
Selling	, general and administrative expenses	5,795	+3.6%	6,507	+12.3%	6,525	+0.3%	7,117	+9.1%	7,800	+9.6%	
Opera	ting profit	3,214	+58.8%	3,982	+23.9%	2,756	-30.8%	4,025	+46.0%	4,050	+0.6%	
Non-o	perating profit	209		230		241		241		200		
Non-o	Non-operating expenses			102		68		103		50		
Ordina	Ordinary profit		+55.0%	4,110	+22.2%	2,929	-28.7%	4,164	+42.1%	4,200	+0.9%	
Extrao	Extraordinary income			338		140		201		200		
Extrao	rdinary losses	27		57		21		0		-		
Profit	before income taxes	3,339	+53.9%	4,392	+31.5%	3,048	-30.6%	4,365	+43.2%	4,400	+0.8%	
Profit		2,342	+54.9%	3,159	+34.9%	2,169	+31.3%	3,141	+44.8%	3,150	+0.3%	

October 1, 2024. EBARA JITSUGYO CO.,LTD. has launched the corporate brand "Ebatens" aiming for further evolution.

心地よい環境を、未来へつなぐ。



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